

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY

MINUTES OF THE MAY 20, 2021 MEETING

(Open Session)

Attendees:

Authority Board Members: Joel Callins, Dr. Jim Hotz, Dorothy Hubbard, Dr. Chirag Jani, Clinton Johnson, Ferrell Moultrie, Glenn Singfield, Sr., Nyota Tucker, and Joel Wright

Authority Legal Counsel: Tommy Coleman

Those Present on Behalf of Phoebe Putney Memorial Hospital, Inc.: Joe Austin (PPMH CEO), Brian Church (PPHS CFO/CAO), Dr. Dianna Grant (PPHS CMO), Dr. Kathy Hudson (PPMH CMO), Felicia Lewis (Board Coordinator), Ben Roberts (PR & Communications Director), Darrell Sabbs (Community Health Corporate Director), Scott Steiner (PPHS President & CEO)

Absent Authority Members: None

Open Meeting and Establish a Quorum:

Chair Singfield called the meeting to order at 7:35am in the Willson Board Room at Phoebe Putney Memorial Hospital. Mr. Singfield thanked all Members for their attendance and participation and he observed that a quorum was present.

Approval of the Agenda:

The proposed Agenda had been previously provided to the Authority Members and a motion to adopt the proposed Agenda for the meeting was made by Ms. Hubbard and seconded by Mr. Johnson. A copy of the Agenda as adopted is attached.

Approval of the Minutes:

The proposed Minutes of the February 18, 2021 open session meeting of the Authority had likewise been provided to Members prior to this meeting and the same were considered for approval. Ms. Hubbard made a motion and Ms. Tucker seconded the motion, to approve the Minutes as previously provided. The motion passed unanimously by vote of all Members. The proposed Minutes of the April 20, 2021 open session training session of the Authority had likewise been provided to Members prior to this meeting and the same were considered for approval. Mr. Johnson made a motion and Mr. Callins seconded the motion, to approve the Minutes as previously provided. The motion passed unanimously by vote of all Members.

Financial Reports:

Mr. Church presented and reviewed an interim financial report for the Authority’s current fiscal year through April 30, 2021. Mr. Church also provided an update on the Upper Payment Limit Program and how the Authority participates to receive additional matching funds for the community and patients. A copy of the Authority’s Financial Statements as presented by Mr. Church is attached. The Members engaged Mr. Church in discussion.

PPMH, Inc. CEO and Operational Reports:

Mr. Austin provided an update on current COVID-19 conditions at Phoebe Main and North. He presented PPMH COVID-19 data for admissions, average admissions/day, average daily census, and number of deaths for March 2020 through April 2021. He also provided an update on Phoebe’s COVID-19 vaccine initiative and noted today is the last day of Phoebe’s mass vaccination site. Mr. Austin reported vaccines will be available at Phoebe’s Urgent Cares, Primary Cares and Mobile Wellness Units. He also reported on Phoebe’s collaborations and other vaccine efforts going forward. Chair Singfield inquired about COVID treatment protocols at Phoebe with Dr. Grant and Dr. Hudson providing an update including IV infusion treatments and the post-COVID clinic. Chair Singfield suggested Phoebe’s current marketing campaign include testimonies from COVID patients to encourage people to get the COVID vaccine.

Mr. Austin also provided updates on construction projects including the hospital lobby, 4E-Medical COVID unit, 7T-ICU COVID unit, 2W/3W medical gas upgrades at Phoebe North, and the new Urgent Care location to be built on Highway 19 in Lee County. He reported on Georgia House Resolution 1664 which commended Mr. Steiner and Phoebe Health System for their efforts and service during the COVID-19 pandemic. Mr. Austin reported Dr. Eddie Black and Kim Whitley, RN were recognized by Georgia Trend as 2021 Georgians of the Year for their efforts during the COVID pandemic. He also reported Governor Brian Kemp helped Phoebe unveil the new Mobile Wellness Clinics in March. Mr. Austin also reported on Phoebe’s educational partnerships with local educational institutes to help increase the number of graduates from area nursing programs.

A copy of the CEO and Operational report as presented is attached to these Minutes.

Closing of the Meeting:

A motion was made by Mr. Callins, seconded by Mr. Johnson to close the meeting for the purposes of: (i) engaging in privileged consultation with legal counsel; (ii) to discuss potentially valuable commercial plans, proposals or strategies that may be of competitive advantage in the operation of Phoebe Putney Memorial Hospital or its medical facilities, or (iii) to discuss confidential matters or information pertaining to peer review or provided by a peer review organization as defined in O.C.G.A. §31-7-131.

Chair Singfield polled each individual Authority Member present with respect to his or her vote on the motion and the vote of each of the Members is shown below, with no Member opposing:

Glenn Singfield, Sr.	Yes
Joel Callins	Yes
Dr. Jim Hotz	Yes
Dorothy Hubbard	Yes

Dr. Chirag Jani	Yes
Clinton Johnson	Yes
Ferrell Moultrie	Yes
Nyota Tucker	Yes
Joel Wright	Yes

The motion having passed, the meeting closed.

Open Session Reconvened:

Following unanimous vote of all Members in attendance at the conclusion of the Closed Session, the meeting reopened.

Adjournment:

There being no further business the meeting was adjourned.

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

OPEN SESSION MEETING AGENDA

Thursday, May 20, 2021

Willson Board Room

- | | | |
|-------|--|--|
| I. | Open Meeting and Establish Quorum | Glenn Singfield, Sr., Chair |
| II. | Opening Devotional / Prayer | Pastor Daniel Simmons
Mt. Zion Baptist Church |
| III. | Consider Approval of Agenda
(draft previously provided to Members) | Glenn Singfield, Sr., Chair |
| IV. | Speaker Appearances (if applicable) | Glenn Singfield, Sr., Chair |
| V. | Consideration of Open Session Minutes of February 18, 2021 Meeting
and Training Session Minutes of April 20, 2021
(draft previously provided to Members) | Glenn Singfield, Sr., Chair |
| VI. | Financial Reports
A. HAADC Financial Update | Brian Church |
| VII. | Phoebe Putney Memorial Hospital, Inc. CEO and Operational Reports | Joe Austin |
| VIII. | Consideration of Vote to Close Meeting for Executive Session | Glenn Singfield, Sr., Chair |
| IX. | Additional Business | Glenn Singfield, Sr., Chair |
| X. | ADJOURNMENT | |

Scheduled HAADC Meeting Dates

August 19, 2021

November 18, 2021



Hospital Authority
of Albany/Dougherty County

May 20, 2021

Open Session Meeting



Hospital Authority
of Albany/Dougherty County

Opening Devotional / Prayer

Open Session Meeting



Hospital Authority
of Albany/Dougherty County

Approval of Agenda

Open Session Meeting



Hospital Authority
of Albany/Dougherty County

Speaker Appearances

Open Session Meeting



Hospital Authority
of Albany/Dougherty County

Approval of Minutes

Open Session Meeting



Hospital Authority
of Albany/Dougherty County

Financial Reports

Open Session Meeting

HOSPITAL AUTHORITY OF ALBANY- DOUGHERTY COUNTY, GEORGIA

Financial Statement Update
April-2021 YTD Financials
Fiscal Year 2021
May 20th Authority Meeting

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA**BALANCE SHEET****4/30/21**

	Unaudited
	<u>April 30, 2021</u>
ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 143,309
Assets limited as to use - current	-
Patient accounts receivable, net of allowance for doubtful accounts	-
Supplies, at lower of cost (first in, first out) or market	-
Other current assets	-
Total current assets	143,309
Property and Equipment, net	-
Other Assets:	
Goodwill	-
Total other assets	-
Total Assets	\$ 143,309

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA		
BALANCE SHEET		
4/30/21		
	Unaudited	
	<u>April 30, 2021</u>	
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable	-	
Accrued expenses	48,967	*
Estimated third-party payor settlements	-	
Deferred revenue	-	
Short-term obligations	-	
Total current liabilities	<u>48,967</u>	
Total liabilities	<u>48,967</u>	
Net assets:		
Unrestricted	94,342	
	-	
Total net assets	<u>94,342</u>	
Total liabilities and net assets	<u>\$ 143,309</u>	
* \$37K accrual for PYA Lease Evaluation Fees and Monthly Legal Fees		

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA
STATEMENTS OF REVENUES, EXPENSES AND
CHANGES IN UNRESTRICTED NET ASSETS
4/30/2021

Unaudited
April 30, 2021

OPERATING REVENUE:

Net patient service revenue (net of provision for bad debt)

Lease Consideration

150,000

Total Operating Revenue

150,000

OPERATING EXPENSES:

Salaries and Wages

Employee health and welfare

Medical supplies and other

Professional services

152,609

Purchased services

489

Depreciation and amortization

Total Operating Expenses

153,099

Operating Loss

(3,099)

NONOPERATING INCOME (EXPENSES):

Gain in Long Term Lease

-

Interest Expense

-

Total Nonoperating Income

-

EXCESS OF REVENUE OVER EXPENSE

(3,099)

HAADC - Update

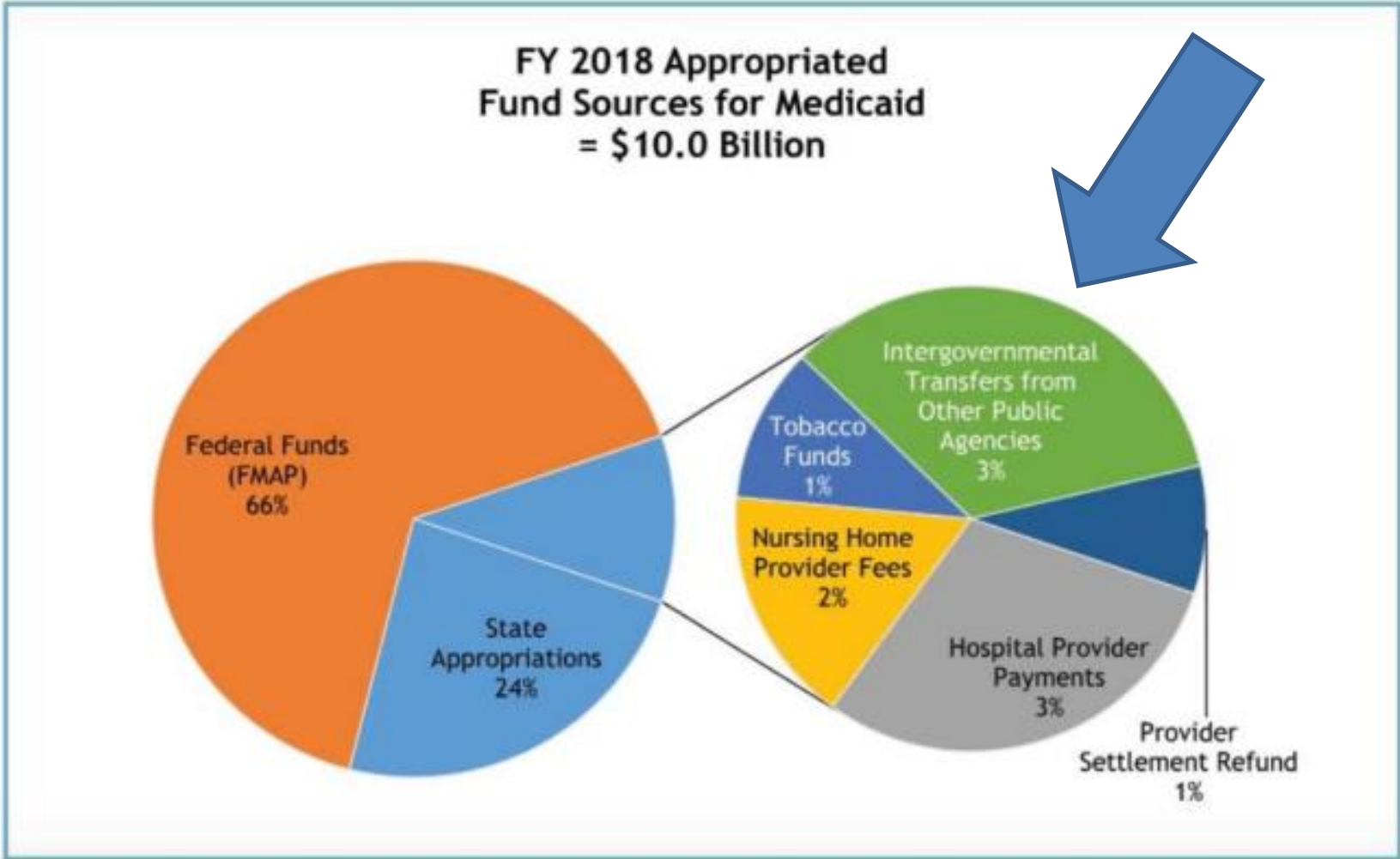
- **Upper Payment Limit Program**

Medicaid Upper Payment Limit Payments

- Certain Hospitals qualify for supplemental payment to help subsidize regular Medicaid Payments that are **less than costs**.
- These payments are paid in addition to the regular Medicaid payments and are often referred to as **Upper Payment Limit (UPL) payments**.
- The Maximum that Medicaid can pay (i.e. the UPL) is the either cost or what Medicare would have paid for a service provided to a Medicaid patient.
- Supplemental payment levels are determined by calculating the difference between the UPL and what Medicaid actually paid hospitals for inpatient and outpatient services.

Medicaid In Georgia

Figure 10



Source – GHA (Georgia Hospital Association)

UPL Process

- Governmental Entity Participation agreements are required to be filed with DCH. The practice has been for the Authority Chair to sign the agreements as they are requested by the state.
- Without HAADC completing/authorizing program agreements, these additional “matching” funds would not be available to our community/patients.
- HAADC authorized the Chair to sign the participation agreements a number of years ago as they are requested by DCH so these funds can be utilized to provide critical health services to the underserved residents of our community.

UPL Program Expansion

- Currently there is the Hospital and the Physician UPL programs for “Fee For Service” = Traditional Medicaid
- Georgia Department of Community Health has recently approved expansion of the Physician UPL to include the “Direct Payment Program” = Medicaid Managed Care providers (Peach State, CareSource, Amerigroup, WellCare)

UPL Program Expansion

- HAADC Chair needed to sign the participation agreement before the DCH set deadline of May 19th, 2021
- Phoebe will provide HAADC **\$885,051** to wire to the DCH who then provides as the State Share to pull down **\$3,306,191** federal funds, netting our community **\$2,421,079** in UPL funds for the 1st half of State Fiscal Year 21.
- Second UPL payment expected under this program for same/similar amounts. Timing unknown at this point most likely August or later.

Questions





PPMH CEO & Operational Reports

Open Session Meeting



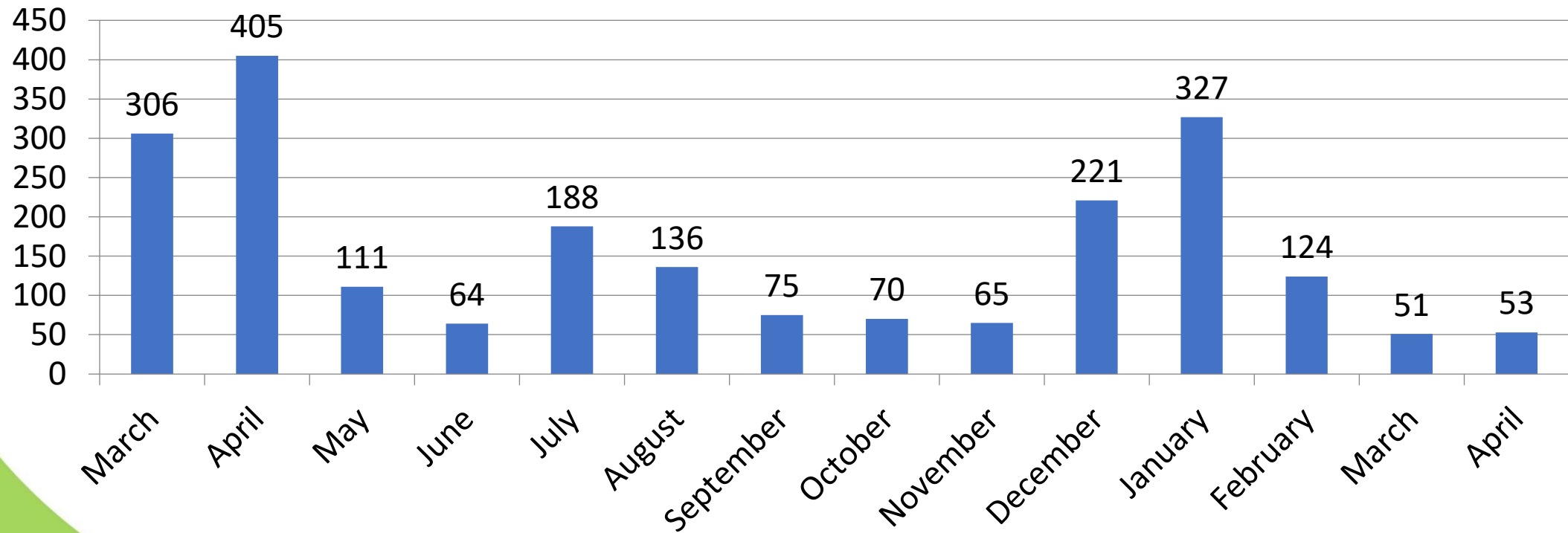
OPERATIONS UPDATE

JOE AUSTIN, CEO, PPMH

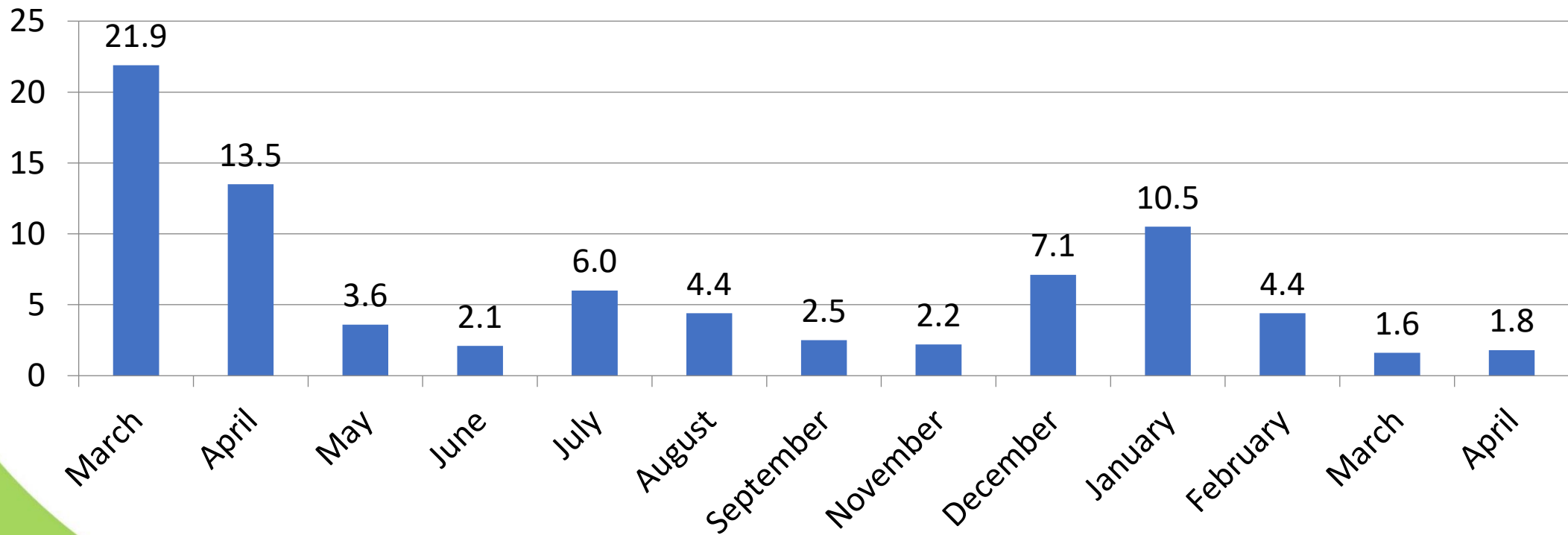


COVID Update

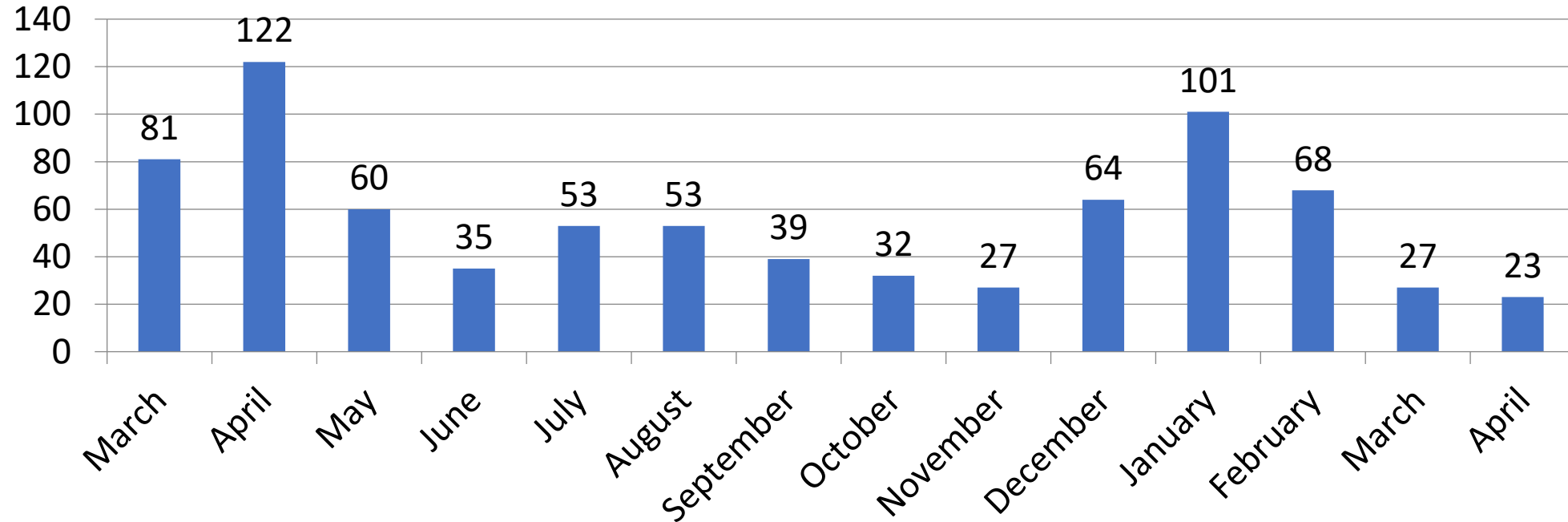
PPMH COVID-19 Admissions



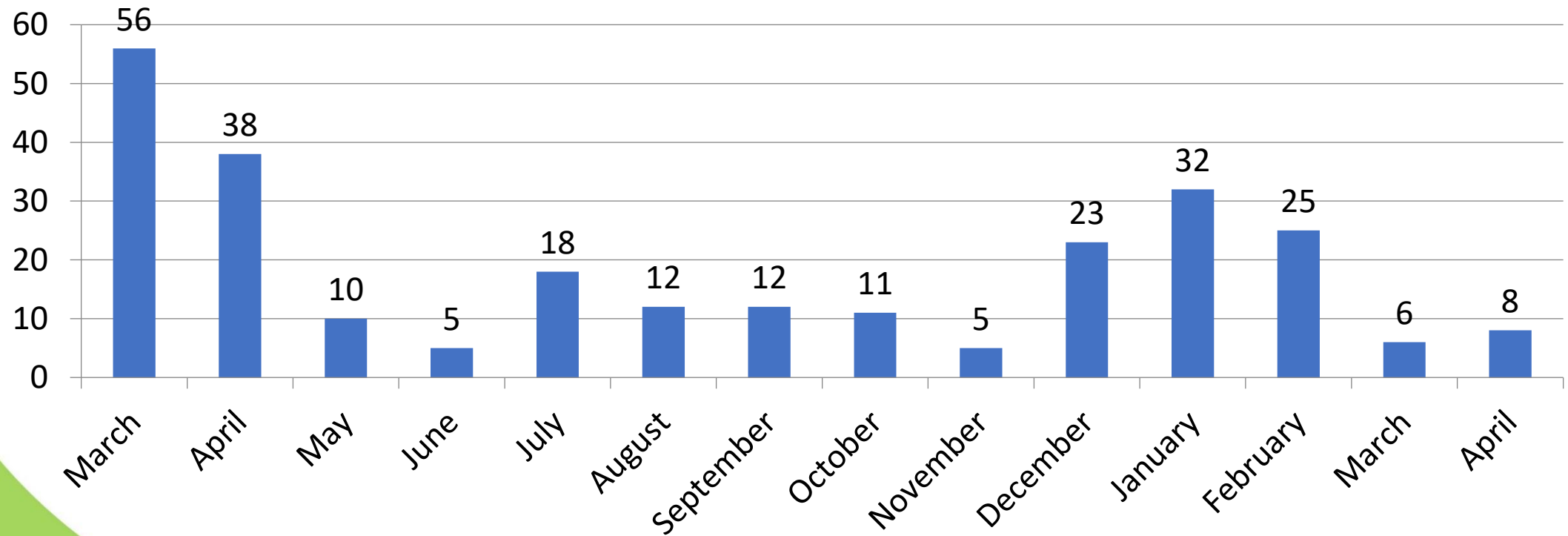
PPMH COVID-19 Admissions/Day



PPMH COVID-19 Avg. Daily Census



PPMH COVID-19 Deaths





Vaccination Update

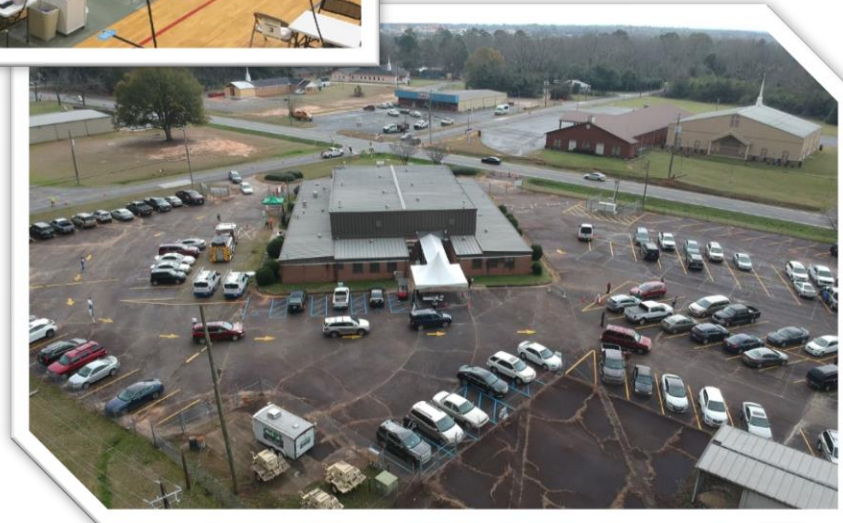
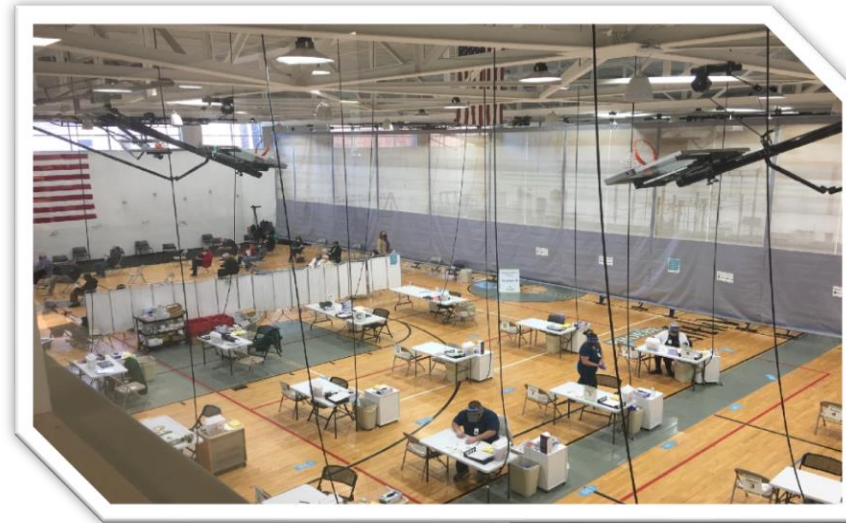
Regional Vaccination Efforts

Mass Vaccination Efforts

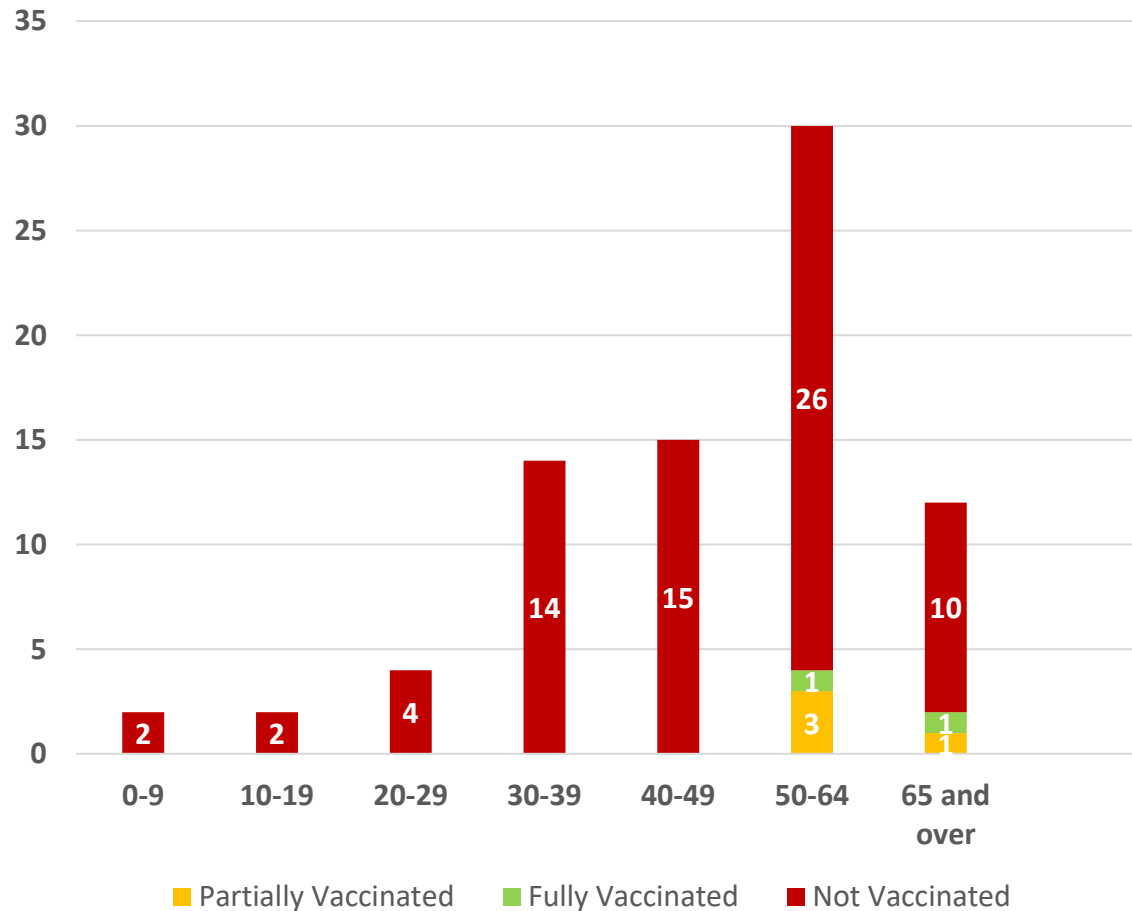
- Albany, Americus, Sylvester
 - 52,000+ Vaccines Dispensed
 - Pfizer
- Employee Access
- Phoebe East/AAPHC-Collaboration-11,500 doses dispensed

Phoebe Physician Group

- All Primary Cares
 - 1,800 Vaccines Dispensed
 - Moderna
- Hematology Oncology
 - 170 Vaccines Dispensed
 - Moderna
- Urgent Cares
 - Moderna and Pfizer

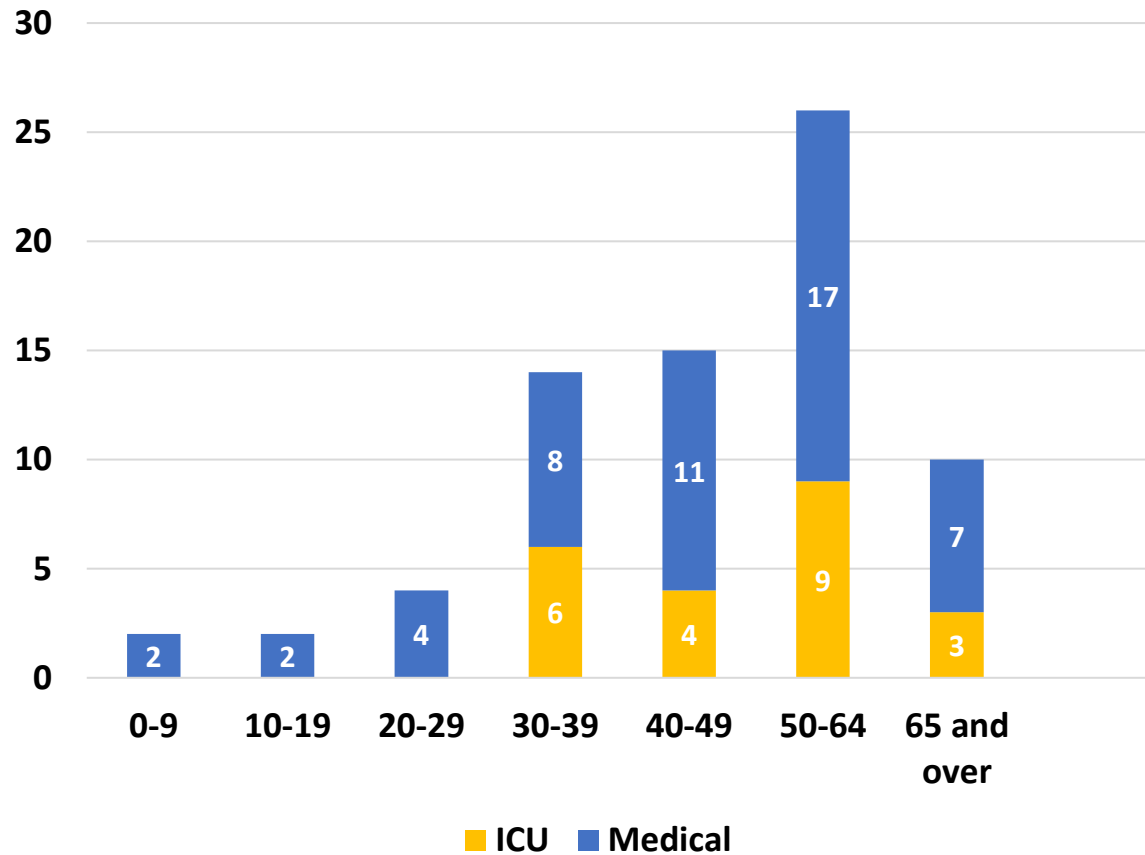


Phoebe Putney Health System COVID-19 Admissions April 1 – May 15 n = 79



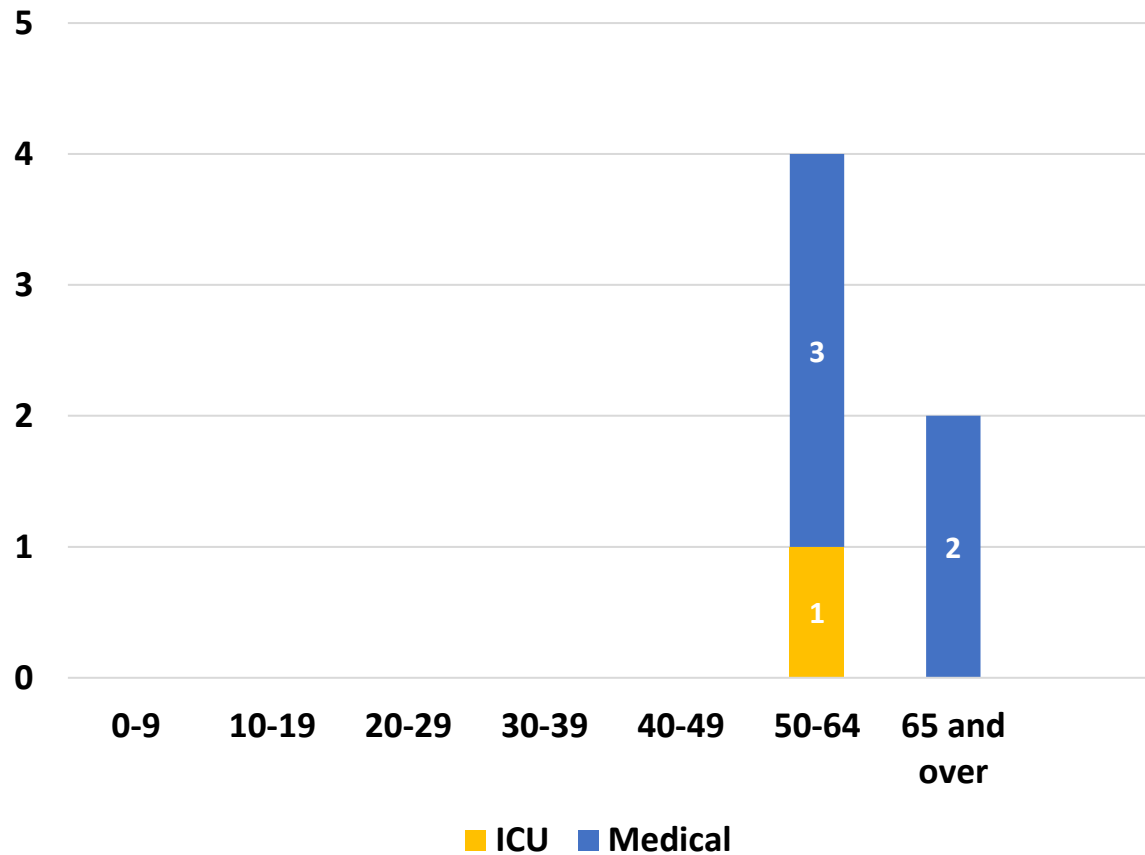
- **7.6% with at least one dose**
 - 3 Pfizer
 - 2 Moderna
 - 1 J&J
- **2 fully vaccinated**
- **Average Age = 49.2**
- **84% had comorbidities**
- **85% of admissions are <65**

Phoebe Putney Health System COVID-19 Admissions
Non-Vaccinated Patients
April 1- May 15
n = 73



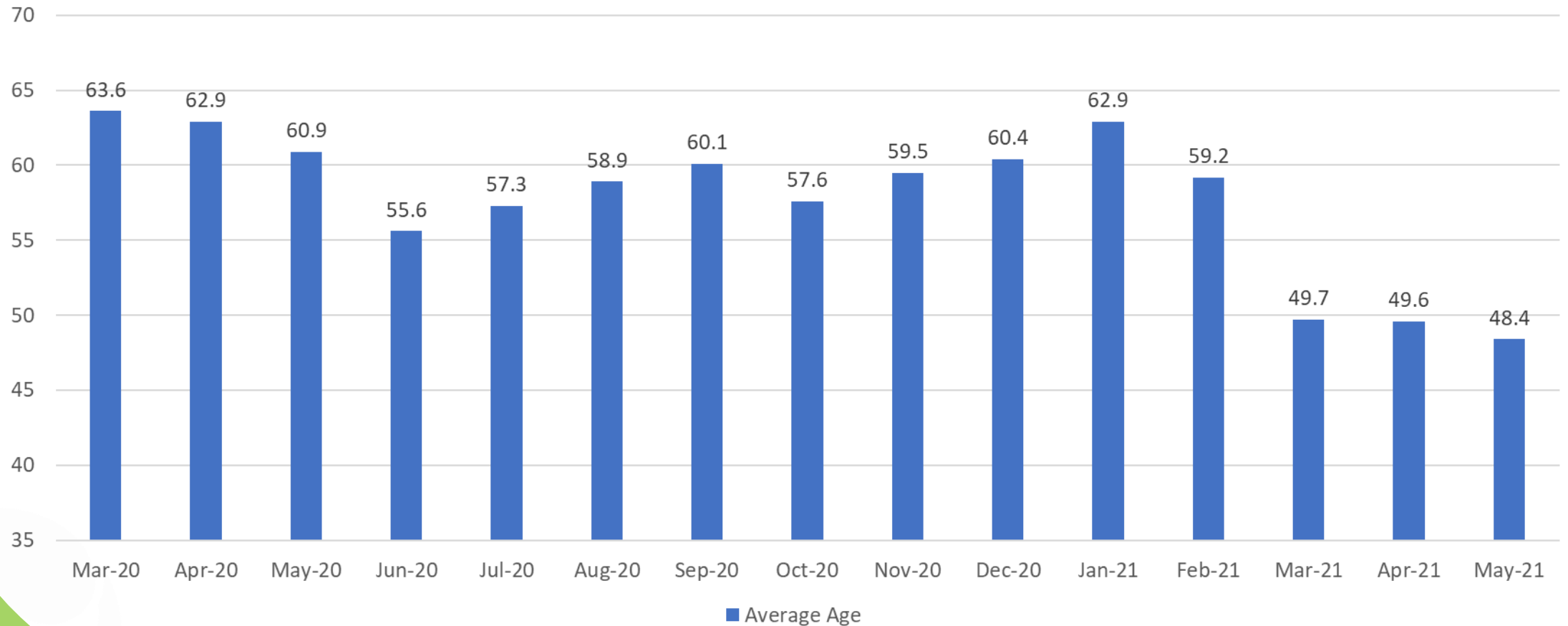
- 22 ICU (30%)
- 51 Medical (70%)
- Avg. Age = 47.8

Phoebe Putney Health System COVID-19 Admissions
Vaccinated Patients (at least 1 dose)
April 1- May 15
n = 6



- 1 ICU (16.7%)
- 5 Medical (83.3%)
- Avg. Age = 65.2

Average Age COVID-19 Admitted Patients



Go Forward Vaccine Efforts

- Vaccine availability via Phoebe Urgent Cares, Primary Cares and Mobile Wellness Unit
- Collaboration with regional Pediatricians to ensure access to vaccine for patients 12+
 - Supplying inventory to Pediatrician
 - Collaborating with Pediatrician to conduct on site vaccine event
- Community based events to make available Pfizer vaccine for patients ages 12+
- Collaboration with regional school systems to conduct on site vaccine events
- Summer Camp collaborations to make available access to vaccines
- Homebound patients
- Home Health patients
- J&J Vaccine pilot for Employees



Project Update

MAIN CAMPUS	PROJECTED COMPLETION DATE
Front Lobby – Phase 1	Complete
Front Lobby – Phase 2	June 2021
4E – Medical COVID Unit (16 beds)	August 2021
7T – ICU COVID Unit (10 beds)	October 2021
NORTH CAMPUS	PROJECTED COMPLETION DATE
2W/3W Medical Gas Upgrades	May 2021

H19 – Urgent Care Location





Phoebe Recognized by State Leaders

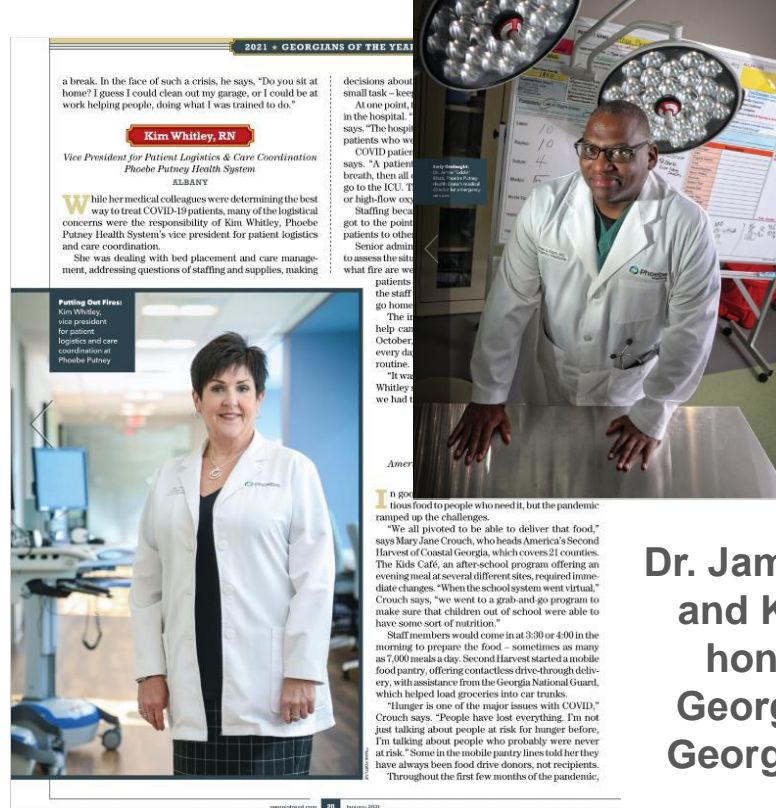


State Representatives Gerald Greene, Winfred Dukes, CaMia Hopson, Bill Yearta and Mike Cheokas presented Phoebe Health System CEO, Scott Steiner, with **House Resolution 1664.**

The resolution commended Scott and the Health System for their efforts and service during the COVID-19 pandemic.



2021 Georgians of the Year



Unveiling of the Mobile Wellness Clinics

On **March 24**, Governor Brian Kemp helped us unveil our new Mobile Wellness Clinics.

“Phoebe has been a critical partner in our fight against COVID-19, and I’m honored to join them to cut the ribbon for these mobile wellness clinics.”
- Governor Kemp



New Education Partnerships



Phoebe is committed to finding innovative ways to spur interest in healthcare careers among young students & increase the number of graduates from area nursing programs.

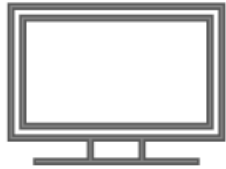


Your care CAN'T WAIT.

Schedule your Primary Care appointment today.



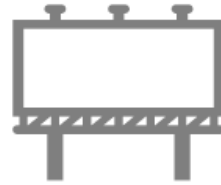
“Your Care Can’t Wait” Campaign



Linear Television
Broadcast & Cable TV



Radio



Billboards



Digital Display Ads



SEM



Streaming TV



Digital Audio



Paid Social



Newspaper



Questions?